

**NOTE: As of January, 2012, Mr. Levenson is now
Chief Financial Officer
Massachusetts Department of Transportation.**



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To whom it may concern:

It is my pleasure to introduce and recommend The Neighborhood Capital Institute as one of the most innovative avenues for the purpose of improving on a sustainable basis urban areas which need attention throughout the City of Chicago as well as in many other cities throughout the U.S.

I've come to know this organization through its president, Ruth Wuorenma, whose vision and methodology for bringing resources to bear in areas most in need make tremendous sense. We've had ongoing discussions for many months, and the organization's intent to bring specific plans for commercially attractive ventures in these areas is truly a value-added proposition. I have the utmost confidence that Ms. Wuorenma's efforts, when funded, will result in tangible improvements to neighborhoods that cry out for both attention and opportunity. As a banker and as a former public finance official, I find that NCI's concept of offering financing for its services -- when secured by a TIF authority note -- can both further the public good and provide NCI's investors with a rational investment option.

Should you wish to discuss this further, I'm available either at the address noted above or by telephone at (312) 777-3604.

Dana R. Levenson
(electronic signature)